

GAVIN M. GEE Director

DOF Strategic Planning Stakeholder Survey

The Department of Finance is in the process of writing its strategic plan for the next five years. We are seeking input from representatives of all the Department's stakeholders — our employees, the entities we regulate, the Legislature, and the public — as we embark on this process.

The mission of the Idaho Department of Finance is to aggressively promote access to vigorous, healthy and comprehensive financial services for Idaho citizens. This is accomplished through prudent and efficient oversight of financial institutions, investment opportunities, and credit transactions. Through administration of laws enacted by the Idaho Legislature, legitimate financial transactions are encouraged, while fraud, unsafe practices, and unlawful conduct are detected and appropriate enforcement action taken.

In constructing the Department's Strategic Plan, we seek to identify those goals which are the most important to achieving the Department's overall mission. We also hope to identify the challenges and issues that may hinder the Department's achievement of these goals.

Issues and challenges the Department may face include both internal and external factors such as changes in the economy that affect the State of Idaho and/or the financial services industries; structural changes within the financial services industries; changes in federal law, including federal preemption, corporate governance reforms and anti-terrorism measures; technological advancements; and, workforce issues including hiring and retaining qualified employees and dealing with an aging workforce.

In the past, the Department has identified the following goals as most critical to its overall mission. We would appreciate your comments as to:

- the importance of the goal.
- how the Department is doing in achieving each of these goals,
- what you foresee as possible obstacles to the Department achieving the goal during the next five years, and
- how the Department can do better.

We also ask that you describe any other goal you think the Department should set.

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Department Goals

pai	tillent Goals				
1. <u>Increase the financial literacy of all Idahoans</u> . This includes educating Idahoans the wise use of credit, explaining the differences between financial services provide and their products to enhance competition, identifying sound investment opportunitiand recognizing and avoiding financial fraud.					
	Importance of the goal: ☐ very important ☐ somewhat important ☐ not very important				
	How well is the Department currently meeting this goal: ☐ very well ☐ adequately ☐ needs improvement				
Other comments I have about this goal:					
2. <u>Increase our coordination and cooperation with other regulators</u> . This incluincreasing our overall efficiency by coordinating the allocation of resources, sha information and dividing jurisdiction among regulators. It also is intended to regulatory burden on our regulated entities.					
	Importance of the goal: ☐ very important ☐ somewhat important ☐ not very important				
	How well is the Department currently meeting this goal: □ very well □ adequately □ needs improvement				
Other comments I have about this goal:					
3.	Retain national accreditation of both the banking and credit union sections of the Financial Institutions Bureau. Both the banking and credit union sections were reaccredited in 2005.				
	Importance of goal. ☐ very important ☐ somewhat important ☐ not very important				
	How well is the Department currently meeting this goal: ☐ very well ☐ adequately ☐ needs improvement				
	Other comments I have about this goal:				

4. Seek certification for all Securities Analysts/Investigators who have been with				
	Department for at least three years and who demonstrate a commitment to standard service. Certifications may include the NASD/Wharton School Securities Certification and the Certified Fraud Examiner designation and other comparable designation indicating completion of advanced coursework in the individual employee's area expertise. Currently five of six eligible employees hold such a designation.			
	Importance of the goal: ☐ very important ☐ somewhat important ☐ not very important			
	How well is the Department currently meeting this goal: ☐ very well ☐ adequately ☐ needs improvement			
	Other comments I have about this goal:			
5.	Maintain sufficient staffing levels to provide adequate oversight of the increasing number of regulated entities. The Department currently has 51 employees. As of April 1, 2006, the Department had 126,000 individuals and entities subject to the Department's supervision or statutory mandate. Based on the large number of regulated entities, the Department must allocate its limited resources very responsibly, taking into account changes in the marketplace including evolving consumer protection demands. How should the Department allocate its limited resources?			
	Comments I have about how the Department should allocate its limited resources:			
6.	Effectively communicate with all stakeholders (the regulated industries, the Legislature and the public). This includes educational efforts directed to our regulated entities concerning safe and prudent financial practices, education through press releases and presentations directed to all stakeholders about ongoing financial services trends and issues, and regular updates to the Department's website to ensure information and forms are accurate and current.			
	Importance of the goal: ☐ very important ☐ somewhat important ☐ not very important			
	How well is the Department currently meeting this goal: □ very well □ adequately □ needs improvement			
	Other comments I have about this goal:			

1.	Maintain a strong state regulatory system					
financial institutions, mortgage brokering and banking services, and securi						
	and investment providers. This includes pro					
	maintaining the competitiveness of the state ch					
	that results in a reduction of state authority and consumer protections.					
	Insurantanae of the meal.					
	Importance of the goal:					
	□ very important □ somewhat important	□ not very important				
	How well is the Department currently meeting thi	e anal·				
	□ very well □ adequately	□ needs improvement				
	adoquatory and a decipality	_ needs improvement				
	Other comments I have about this goal:					
8.	3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3	for oversight of financial services				
	providers, balanced with reasonable regulati	on and regulatory burden reduction,				
	when possible. This includes ensuring that I					
	operated in a safe and sound manner, and co					
	other requirements of our laws. At the same tim					
	approach to regulation and reducing its burden v					
	not compromise consumers. It also include					
	administered by the Department are current and	continue to be appropriate.				
	Importance of the goal:					
	very important somewhat important	☐ not very important				
	Somewhat important	That very important				
How well is the Department currently meeting this goal:						
	□ very well □ adequately	needs improvement				
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	Other comments I have about this goal:					

prov part ass	providing ongoing training opportunities for staff members, developing cross training ar partnering programs between bureau staff to most fully utilize available resources, ar assuring all state and departmental guidelines are understood and followed by stamembers.					
	ortance of the goal: very important	□ somewhat important	□ not very important			
	•	ment currently meeting this ເ ⊃ adequately	goal: □ needs improvement			
Othe	Other comments I have about this goal:					
10. What other areas or priorities should the Department take into account in preparing its Strategic Plan? Are we missing something important? Please let us know if there are areas we haven't focused on that you think deserve attention. Please tell us about you: (check all that apply) Financial service industry member						
Consur	mer tor	Senior (65+) Youth (under 19)				
Attorne	y C	Other				
You may eit to:	ther e-mail the com	pleted survey to <u>finance@fi</u>	nance.idaho.gov or send a hard copy			
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Thank you fo	Thank you for taking the time to provide your input for this important process.					